Performance Contracts and Service Delivery in Rural Local Authorities: A Myth or a

Reality

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Abstract:

Rural local authorities in Zimbabwe have been facing serious service delivery challenges which

prompted the government to introduce performance contracts for management across the 92

local authorities throughout the country. In essence performance contracts can be used as a

management tool to create accountability to the public for harnessing targeted results. The

study sought to determine the reality of the contracts as a measure to harness service delivery

challenges. The study adopted a case study approach of Umguza rural local authority. A sample

of 50 participants was used, with data having been collected through the use of questionnaires

and interviews. From these 50 respondents 30 were on performance contracts while 20 were

non-managerial employees who were internal customers that knowledge of service delivery

challenges. Results obtained indicated a stride towards enhanced service delivery through

performance contracts albeit serious challenges threatening their effectiveness.

Keywords: Performance contracts, Service, Delivery, Local Authority, Umguza